THURSDAY, DECEMBER 7



2023 Capital Raising & IR Meeting

Convene: 2nd Floor, 101 Greenwich Street, NYC | December 7

8am	Breakfast			
8:50am	Welcome comments: NAREIM Capital Raising & IR committee			
	Chair: Michelle Wells, Managing Partner, Waterton Co-Chair: Scott Arden, Managing Director, Sentinel Real Estate			
9am	Politicizing ESG: How are you balancing the tightrope?			
	 Speakers: Jennie Morawetz, Partner, ESG & Impact, Kirkland & Ellis LLP Sayuri Khandavilli, Vice President, Real Estate Specialist, Nuveen Real Estate Michelle Wells, Managing Partner, Waterton Exploring the gap between expectations and understanding when it comes to dealing with ESG-related matters, taking a deep dive into the data behind it. 			
10am	Break			
10:15am	Raising capital from non-institutional sources			
	 Session leaders: Ben Lathrop, Senior Vice President, Director of Business Development & Client Services – Real Estate, Bailard Inc. Brandon Sedloff, Managing Partner & Senior Vice President, Juniper Square Speaker: Athena Ole, Managing Director, Alternative Investments, JP Morgan Chase Workshopping the best approaches for fundraising, where the biggest obstacles are and what you should know going forward. 			
11am	Break			
11:15am	How to launch a DC product			
	 Moderator: Jani Venter, Head of Defined Contribution Real Estate Solutions, J.P. Morgan Asset Management Speakers: Kevin Walsh, Principal, Groom Law Group Greg Jenkins, Managing Director – Head of Institutional Defined Contribution, Invesco Managers share a real time pulse of the DC market, as well as how to understand DC real estate appetite and manager considerations to get started. 			
12pm	 J.P. Morgan Asset Management Speakers: Kevin Walsh, Principal, Groom Law Group Greg Jenkins, Managing Director – Head of Institutional Defined Contribution, Invesco Managers share a real time pulse of the DC market, as well as how to understand DC real estate 			
12pm 1pm	 J.P. Morgan Asset Management Speakers: Kevin Walsh, Principal, Groom Law Group Greg Jenkins, Managing Director – Head of Institutional Defined Contribution, Invesco Managers share a real time pulse of the DC market, as well as how to understand DC real estate appetite and manager considerations to get started. 			
	 J.P. Morgan Asset Management Speakers: Kevin Walsh, Principal, Groom Law Group Greg Jenkins, Managing Director – Head of Institutional Defined Contribution, Invesco Managers share a real time pulse of the DC market, as well as how to understand DC real estate appetite and manager considerations to get started. Lunch 			
	 J.P. Morgan Asset Management Speakers: Kevin Walsh, Principal, Groom Law Group Greg Jenkins, Managing Director – Head of Institutional Defined Contribution, Invesco Managers share a real time pulse of the DC market, as well as how to understand DC real estate appetite and manager considerations to get started. Lunch What's on your mind? Speakers: Reza Basharzad, Managing Director, Clarion Partners Scott Arden, Managing Director, Sentinel Real Estate NAREIM members' open-mic session to exchange best practices, challenges faced, and lessons 			
1pm	J.P. Morgan Asset Management Speakers: Kevin Walsh, Principal, Groom Law Group Greg Jenkins, Managing Director – Head of Institutional Defined Contribution, Invesco • Managers share a real time pulse of the DC market, as well as how to understand DC real estate appetite and manager considerations to get started. Lunch What's on your mind? Speakers: Reza Basharzad, Managing Director, Clarion Partners Scott Arden, Managing Director, Sentinel Real Estate • NAREIM members' open-mic session to exchange best practices, challenges faced, and lessons being learned.			
1pm 1:45pm	J.P. Morgan Asset Management Speakers: Kevin Walsh, Principal, Groom Law Group Greg Jenkins, Managing Director – Head of Institutional Defined Contribution, Invesco • Managers share a real time pulse of the DC market, as well as how to understand DC real estate appetite and manager considerations to get started. Lunch What's on your mind? Speakers: Reza Basharzad, Managing Director, Clarion Partners Scott Arden, Managing Director, Sentinel Real Estate • NAREIM members' open-mic session to exchange best practices, challenges faced, and lessons being learned. Break Professional development workshop: What are the skill sets needed for the future			
1pm 1:45pm	J.P. Morgan Asset Management Speakers: Kevin Walsh, Principal, Groom Law Group Greg Jenkins, Managing Director – Head of Institutional Defined Contribution, Invesco • Managers share a real time pulse of the DC market, as well as how to understand DC real estate appetite and manager considerations to get started. Lunch What's on your mind? Speakers: Reza Basharzad, Managing Director, Clarion Partners Scott Arden, Managing Director, Sentinel Real Estate • NAREIM members' open-mic session to exchange best practices, challenges faced, and lessons being learned. Break Professional development workshop: What are the skill sets needed for the future of fundraising? Speakers: Marcus Berry, Head of Investor Relations, TA Realty Michelle Wells, Managing Partner, Waterton • Roundtable exercises on the attractiveness of capital raising roles in the future; recruitment			



2023 Capital Raising & IR Meeting

Convene: 2nd Floor, 101 Greenwich Street, NYC | December 7

	THURSDAY, DECEMBER 7 continued
3:45pm	LP rapid fire: The latest investment trends
	Session leader: Scott Arden, Managing Director, Sentinel Real Estate Speakers: Danita Johnson, Managing Director – Real Assets, Maryland State Retirement and Pension System Shawn Veldhouse, Deputy Director of Real Estate Investments, New York State Common Retirement Fund Adam Berkowitz, Managing Director, Head of Real Assets, Prudential Financial
	• Members will hear from LPs on what's working, what's not, where opportunities lie and what they foresee for the capital raising space.
4:30pm	End of meeting

2023 CAPITAL RAISING & IR COMMITTEE

NAREIM thanks the 2023 Capital Raising & IR Committee members, including:

Chair: Michelle Wells, Waterton; Co-Chair: Scott Arden, Sentinel Real Estate Corporation; Todd Fowler, American Realty Advisors; Ben Lathrop, Bailard, Inc.; Reza Basharzad, Clarion Partners; Tyler Scheppmann, Dermody Properties; Brandon Sedloff, Juniper Square; Thomas Metzler & Jeana Corker, MetLife Investment Management; Carl Boswell, National Real Estate Advisors; Sayuri Khandavilli, Nuveen Real Estate; Marcus Berry, TA Realty; Lisa Beeson, The CenterCap Group; Evelyne Dube, Tricon Residential

For 30 years, NAREIM has been the home of real estate investment management benchmarking and best practice education. Our focus is on peer-to-peer networking, where the only conversations are candid and brutally honest. You come to NAREIM to understand what is working and what is not working among peers. NAREIM is where you understand what the industry is really thinking.

NAREIM represents 11 functional areas within the real estate investment management firm, providing in-person and virtual connections for each group throughout the year:

- Architecture, Engineering
 Development
- Asset Management
- Capital Raising & IRData & Information
- Management
 DEI
- Sustainability
- Executive Officer
- · Legal, Compliance & Risk
- Marketing & Communications
- Portfolio Management
- Talent Management

		NAREIM CALENDAR 2024				
•	January 31	Portfolio Management dinner	NYC			
	February 7	Global Real Estate DEI Survey: Results	Virtual			
	March 5-6	Sustainability	Atlanta			
	March 27	Black Real Estate Roundtable	NYC			
	May 15	Latinx Real Estate Roundtable	NYC			
	June 5-6	Portfolio Management	NYC			
	June 5-6	Asset Management	NYC			
	September 11-12	Architecture, Engineering & Development	Austin			
-	September 25-27	Executive Officer	Dallas-Fort Worth			
	October 8-9	Data & Information Management	Atlanta			
	October 23-24	Talent Management	Chicago			
	December 4-5	Capital Raising & IR	Austin			

Please note, virtual meetings are organized at the request of functional group committees and will be scheduled through 2024.

Please check the NAREIM website regularly for more details. www.nareim.org