



2026 Asset Management Meeting

Goodwin Procter, 620 8th Avenue, 26th Floor, New York, NY 10018 | June 3

Wednesday, June 3

8:00 am	Breakfast
9:00 am	Welcome Comments & Committee Update Co-Chair: Anil Erdem, <i>Managing Director, BGO</i> Co-Chair: Eric Lind, <i>Managing Director, PCCP</i> NAREIM: Marynia Kruk, <i>Meeting Producer</i>
9:10 am	Attendee Introductions To help facilitate connections, each attendee will be invited to briefly introduce themselves by stating their name and the organization they represent.
9:15 am	Deep Dive into Expense Strategies Session leaders: Anil Erdem, <i>Managing Director, BGO</i> ; Brandon Cohen, <i>Director of Asset Management, Harbert Management Corporation</i> This session reframes operating expense management as counterparty incentive design rather than procurement. It covers how structural choices at the property level, such as insurance, tax, and vendor architecture, and the corporate level, such as operating partner economics, in-sourcing, and fee structures, produce cost discipline that holds without ongoing enforcement. A moderated audience exchange will close on where incentive misalignment is currently leaking capital across attendees' portfolios.
10:15 am	Break
10:30 am	From Systems to Strategy: How Real Estate Firms Are Using Technology Today Session leader: Rob Boydston, <i>Managing Director, Head of Equity Asset Management, Walker & Dunlop Investment Partners</i> This session will explore how real estate investment and asset management teams are approaching technology adoption beyond core systems, including analytics, portfolio tools, and AI adoption. We'll compare what firms mandate versus leave flexible, across property managers, LP/GP structures, and ownership types, and discuss whether technology is supported by dedicated internal resources or driven organically by teams.
11:30 am	Break



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Wednesday, June 3 *continued*

11:45 am	Buy, Hold, Sell: The Nuts & Bolts of Analysis Session leaders: <i>Patrick McLaughlin, Co-Portfolio Manager & Head of Asset Management, Direct Real Estate, Fidelity Investments;</i> <i>Eric Lind, Managing Director, PCCP</i> In a fluid market where it is increasingly difficult to deliver consistent outperformance, asset-level hold-or-sell decisions have meaningful portfolio consequences. This interactive session will examine the internal processes, approval frameworks, and key metrics firms use to evaluate whether to recycle capital or continue to hold, including a redacted sample analysis for peer discussion. Attendees will walk away with practical ideas and alternative analytical lenses to strengthen the recommendations they bring forward within their organizations.
12:45 pm	Lunch
1:45 pm	Role Clarity: Structuring an Asset Management Department Session leaders: <i>Jake Lewis, Head of Asset Management, GEM Realty Capital;</i> <i>Carly Miller, Managing Director, Head of U.S. Asset Management, PGIM</i> As asset management platforms scale and evolve, firms continue to grapple with role clarity, team structure, and accountability. This interactive session explores how organizations are structuring asset management teams, defining responsibilities across the investment lifecycle, and allocating resources across asset types and markets. Through peer discussion and live polling, participants will benchmark approaches, surface trade-offs, and leave with practical perspectives to assess whether their current structure is fit for purpose.
2:45 pm	Break
3:00 pm	Constructive Tension: Strengthening Alignment Between Acquisitions & Asset Management Session leaders: <i>Nicole Brickhouse, Managing Director, Capital Markets & Multifamily Portfolio Management, Continental Realty Corporation;</i> <i>Joseph Mancuso, Managing Director, Head of Asset Management, New York Life Real Estate Investors</i> How do firms intentionally cultivate constructive tension between acquisitions, operations, and asset management teams to drive stronger investment performance? We'll examine how structured feedback loops, from underwriting assumptions to in-year operating results, create accountability and sharpen decision-making across the deal lifecycle. Attendees will discuss whether and how their companies implement these processes, how often they meet, who leads the conversation, what the meetings cover, and most importantly, how they translate insights into measurable improvements.
4:00 pm	Meeting Adjourns



THE NATIONAL ASSOCIATION OF
REAL ESTATE INVESTMENT MANAGERS

2026

2026 Asset Management Committee

Co-Chair: Anil Erdem, *BGO*

Co-Chair: Eric Lind, *PCCP*

Rory Ingels, *BlackRock*

Nicole Brickhouse, *Continental Realty Corporation*

Patrick McLaughlin, *Fidelity Investments*

Jake Lewis, *GEM Realty Capital*

Brandon Cohen, *Harbert Management Corporation*

Joseph Mancuso, *New York Life Real Estate Investors*

Carly Miller, *PGIM*

Rob Boydston, *Walker & Dunlop Investment Partners*

Thank you to our NAREIM Industry Partner Goodwin Procter for providing us with space to host this meeting.

NAREIM Meetings Calendar

2026

June 10	Technology, Data & AI Survey Analysis	Virtual
July 14–15	Talent Management	Chicago
September 15–16	Architecture, Engineering & Development	Boston
September 23–25	Executive Officer	Dallas-Fort Worth
October 6–7	Data & Information Management	Chicago
November 4	Legal, Compliance & Risk	New York City
November 11	Compensation Strategies	Virtual
December 2–3	Capital Raising & Investor Relations	Dallas

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NAREIM has a new member portal and website! As a member, the Info Hub is your one-stop hub for everything you need to stay connected, informed, and engaged with our community. See below for the different ways to utilize its offerings.

My Info: You'll find quick access to your contact details, invoices, company profile, and list of company contacts. *Be sure to keep your profile updated so others can find and connect with you.

Events: See at a glance a list of all upcoming meetings, register for meetings and see your current registrations.

Resources: Easy access to meeting takeaways and presentations, benchmark and member pulse surveys, articles and attendee lists, available only to members.

Member Directory: Connect easily with peers and expand your network.

To create your login, explore the portal, and review your existing company and contact information, visit nareim.org.



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